

The United Nations Peace Operations and Civil-Military Coordination (CIMIC): A Bottom-up Approach of State-Building



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The United Nations Peace Operations and CIMIC: A Bottom-up Approach of State-Building



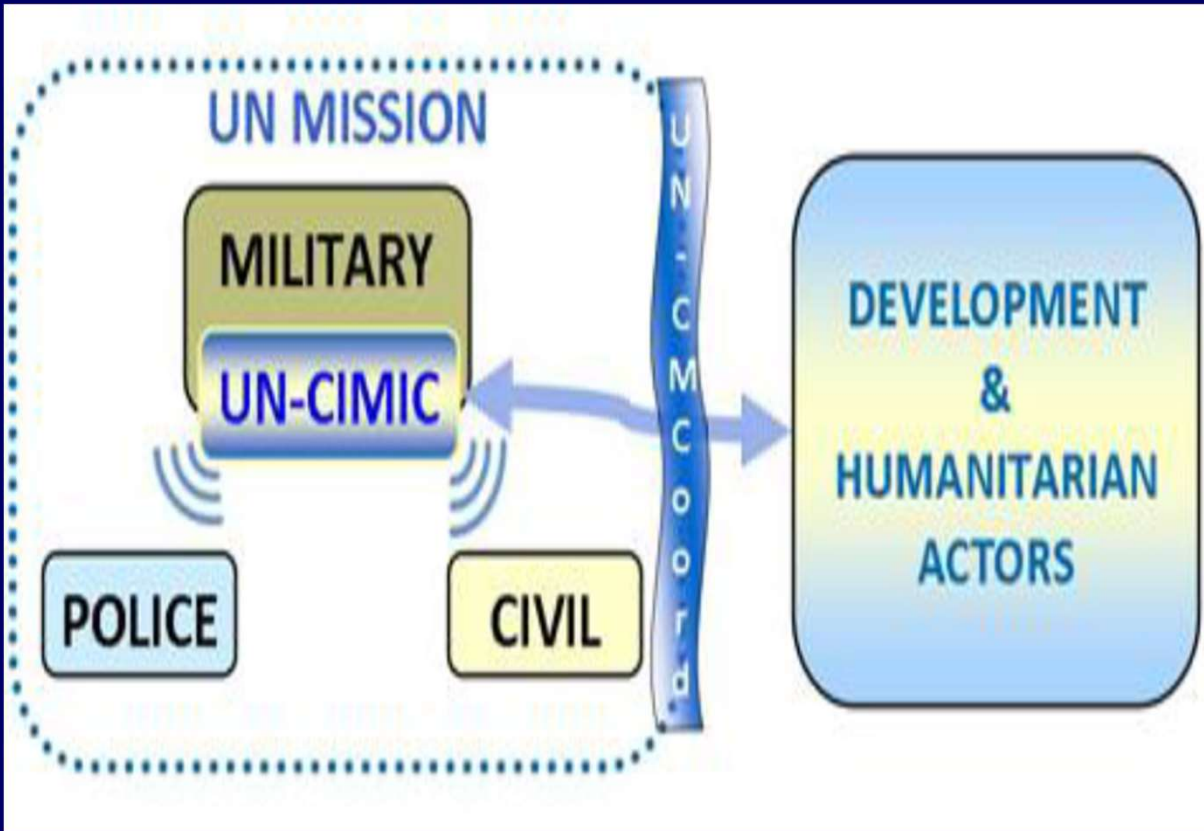
Main argument

- Civil-Military Coordination (CIMIC) can assist in national-level state-building and build trust and confidence of local populations in the peace process.
- CIMIC is applied according to the situation, the Troops Contributing Countries involved, the operation mandate, the leaders involved, and the nature of the conflict.

State-building

State-building is a primary means of sustaining peace and involves a focus on supporting national actors to build institutions and structures.

CIMIC in UN peace operations



- **UN-CIMIC refers to the coordination mechanisms and procedures used by the UN military and civilian partners within the UN System.**

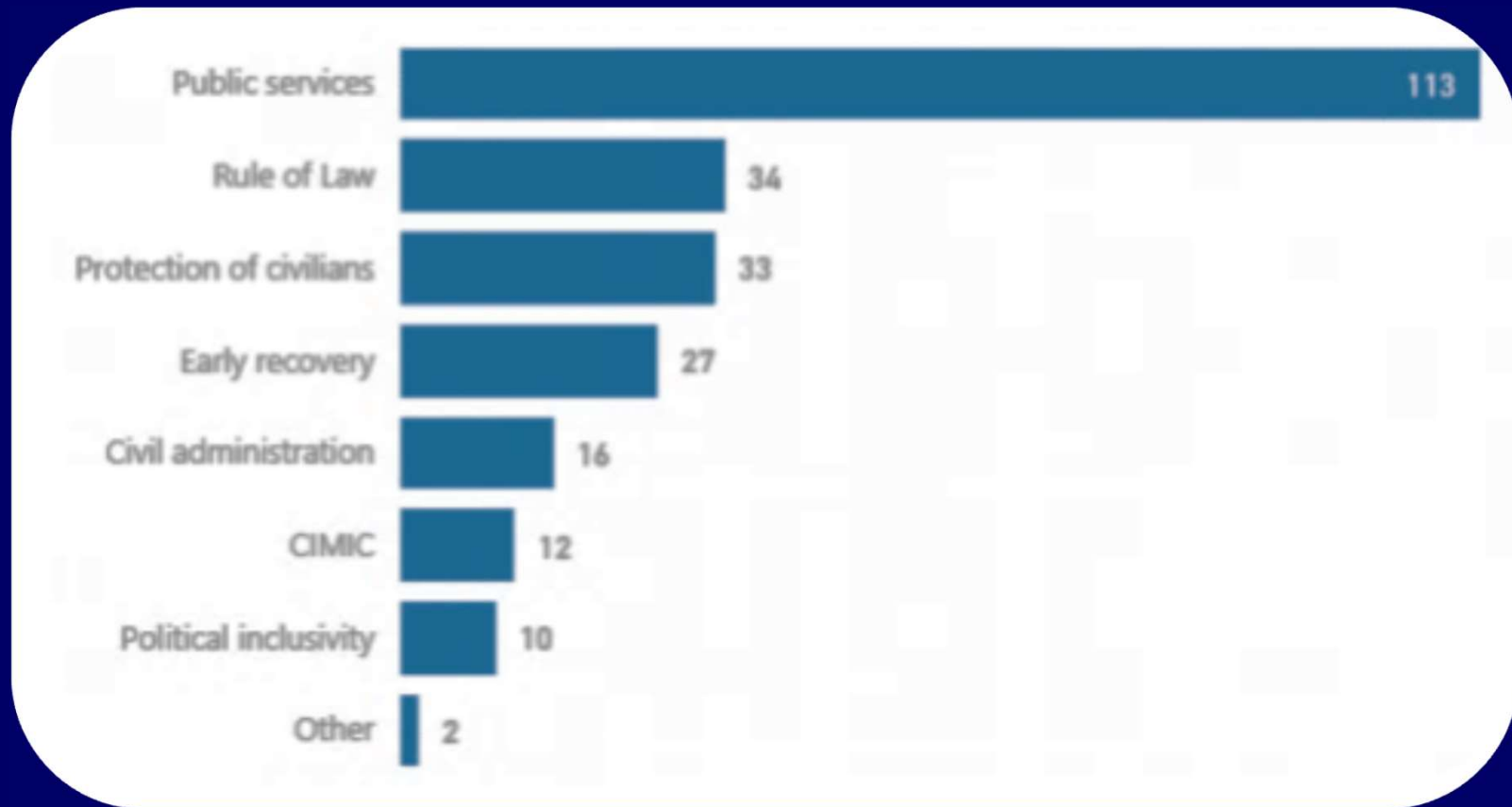
Partnership : UN military – development partners – humanitarian stakeholders

Historical background and connections

	Second World War	French in Algeria 1956-62	Algerian National Liberation Front (FLN) 1956-62	British in Kenya (1952-60)	UN Mission in the 1990s	UN Mission from 2000
Known as	Civil Affairs by Allied	Pacification	Pacification	Pacification	Civil Affairs Humanitarian Affairs	Civil Affairs Humanitarian Affairs Civil-Military Coordination
Objective	To assist restoration of services	To maintain colony.	Self-determination	To eliminate Mau Mau.	To attain UN objective.	To attain UN objective.
Target audience	Entire population	Sympathizers	Entire population	Sympathizers	Affected population	Affected population
Type of operations	In aid to civil administration	French Counter Insurgency Operations	Algerian Nationalist movement	British Counter Insurgency Operations	Peacekeeping	Peacekeeping Peacebuilding
Implementing outfits	Allied Civil Affairs Units	French Military	Algerian Nationalists	British Military	UN Agencies, NGOs	UN Agencies, NGOs, Military

A comparison of projects by CIMIC in UN peace operations

Projects by category in all UN peace operations in 2017-18



In contrast, the CIMIC section completed 7 projects in 2009-10 for populations within three to eight months in a single UN peace operation in Sudan.

The Sudan Model



CIMIC projects for populations to assist in state-building

- Able to provide a quick impact for the affected populations in conflict areas.
 - Related to (examples only):
 - Livelihood
 - Health
 - Education
 - Sports
 - Capacity building programmes
- Based on personal initiative of the Chief of CIMIC
 - 8 projects
 - Project officer of all projects
 - 3-8 months timeframe

CIMIC projects in Northern Sudan



CIMIC projects in Southern Sudan



A unique approach of UN-CIMIC to assist in state-building

UN military provisions of basic medical services to local populations

2009: UNMIS military medical outfits supported 7, 012 local populations

UN military provisions of basic medical services to local populations:

UN medical hospitals-

Level I (17), Level II (5), and Level III (1)

**Ministries of the host government:
Federal and State level**

WHO

UNICEF

Other stakeholders

Pilot project

Assistance to Child Survival Initiative Programme



**Military – UNICEF – WHO - Government Health care officials
working together for children**

A unique approach of UN-CIMIC to assist in state-building

UN military provisions of basic medical services to local populations

UN medical staff worked with local medical staff as part of 'capacity building', to 'add value' to health services, and training on medical equipment.

Ministries provided general and emergency medical supplies.

UNICEF provided maternal-child-health-related supplies.

WHO rendered technical assistance.

Campaign-based programmes like National Immunization Days, malaria control programmes, and routine immunization activities, to 'add value'.

CIMIC – WHO PROJECT

An example of sustainment of a CIMIC project: 2009-2019



UNITED NATIONS

QUICK IMPACT PROJECTS

المشاريع ذات الأثر السريع

مشروع تاهيل مستشفى واو للعيون مع الأثاثات

RENOVATION OF WAU EYE CLINIC

WITH PROVISION OF FURNITURE

Project approved,
supervised & funded by

United Nations Mission in Sudan (UNMIS)

الممول
بعثة الأمم المتحدة بالسودان

2010

ولاية غرب بحر الغزال - واو - مستشفى واو التعليمي
WESTERN BAHR EL GAZAL STATE - WAU - WAU TEACHING HOSPITAL

٢٠١٠

Wau project – Discussion with Chinese Engrs





CIMIC – WHO PROJECT: RENOVATION OF WAU EYE CLINIC

- CIMIC provided funding for renovation and hospital furniture.
- WHO provided medical equipment and doctor.
- Addressed mandate's gap of WHO.
- Supervised by Sector CIMIC officer and Civil Affairs officer.
- **An example of sustainment**



REPORT ON QUICK IMPACT PROJECT

Renovation of Wau Eye Clinic with Provision of Furniture

Project Approved, Supervised and Funded by UNMIS -2010

Western Bahr El Gazal State-Wau Teaching Hospital

'WAU TEACHING HOSPITAL' is the largest hospital of WAU city. UNMIS has completed a joint Quick Impact Project collaborating with World health Organization (WHO) back in 2010 in Western Bahr El-Gazal State, WAU. UNMIS has provided all medical equipment, operation theatre and furniture in Eye Clinic section of this hospital. This hospital has been passing crucial time and facing lots of troubles since the independence of South Sudan. The hospital, as well as the Eye Clinic is facing tremendous shortage of Doctors, Medical Assistants, medical equipment, Medicine and, total management system to be called a Hospital. In 2010, Al-Basar foundation did an eye camp in this hospital. At present there are no doctors in the Eye Clinic. Other information is given below:

Medical Assistant	2 (Two)
Nurse	2 (Two)
Operation Theatre	01 (One)
Minor Operation Theatre	01 (One)
Seats	10 (Ten)
Patients Ratio	50 persons per day
Off day	Sunday
Contact	Karlos, Medical Assistant (+211916379230)

مستشفى واول التعليمي
قسم العيون
التاريخ: 27/1/2010

Socio-economic development
Sustainment issues – an example
A glimpse of the Wau Eye Clinic, South Sudan as of February 2019



Socio-economic development

Sustainment issues – an example

- Appropriate selection of an executing agency remained a key
- *Al Gourashi Steel Manufacturing Factory*

2009	2019
<ul style="list-style-type: none">• 800 square metre area• twelve workers• production capacity of 300 sets of school furniture per month.	<ul style="list-style-type: none">• 2,400 square metre area• forty-five workers• production capacity of 3,500 sets of school furniture per month.



Minister visiting the workshop in 2019 for its success

Agro based Pilot Project in South Sudan



CIMIC – NGO – PRIVATE SECTOR : MECHANIZATION OF PLOUGHING FOR AGRICULTURE

Reflection of personal experience



- CIMIC provided tractor
- Private Sector provided transportation cost by water way
- NGO provided driver and fuel

CIMIC-LOCAL WOMEN ORGANIZATION PROJECT: SEATING SUPPORT FOR SCHOOL (1500 STUDENTS)

Reflection of personal experience

- CIMIC provided furniture for students and teachers.
- UNICEF provided book and writing materials.



Reflection of personal experience

- 610 footballs
- 22 States
- IDPs and disadvantage populations





UNITED NATIONS

QUICK IMPACT PROJECTS المشاريع ذات الأثر السريع

UNITED NATIONS MIS (MIS) Sudan Football Association



Sudan Football Association

تحت شعار السلام

بين الإتحاد السودانى لكرة القدم والاتحاد السودانى لكرة القدم

SPORTS FOR PEACE

SUPPORTING INTERNALLY DISPLACED PERSONS AND DISADVANTAGED COMMUNITIES THROUGH RECREATION THROUGH SPORTS SOCIATION

Portoum - Feb 2011

Man in military uniform with blue beret speaking into a microphone.

Man in a light blue shirt and grey vest operating a professional video camera.

Man in a white shirt sitting at the table.

Man in a grey suit sitting at the table.

Man in a grey suit sitting at the table, looking down.

Man in a dark suit and tie sitting at the table.

Man in a white thobe and turban sitting at the table.



CIMIC – NGO PROJECT : 10 SCHOOLS FOR NON-FORMAL EDUCATION

Reflection of personal experience

- 10 Southern States
- Supervised by military from BD, IN, KEN, PK, EGY



THE JUBA POST

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SDG in Khartoum, 2 SDG in South Sudan / Ushs 1500

Kenya airways

UNCIMIC gives BRAC 58,500 SDG for school construction

By sirocco Mayom Biar Atem
JUBA - United Nations Civil Military Cooperation (UNCIMIC) has donated 58,500 Sudanese Pounds to BRAC for school construction in three selected states in Southern Sudan.

The fund will be used to construct three classrooms in Rumbek, Lakes State and five classrooms in Yeik Central Equatoria and two classrooms in Jonglei State, according to information from BRAC's Education Manager, Kabir Ahammed.

Considering the devastating effects of the war in Southern Sudan, the main challenge has been to build the capacity and develop the infrastructure in the education sector. Building Resources Across Communities (BRAC) will

assist to provide access to cost-effective quality primary education for children aged 8 to 14 in the four years of lower primary cycle. According the Education manager of BRAC Mr. Kabir Ahammed, the project is meant to satisfy the needs of the community as part of the development.

He said the partners in the program will be required to publicize the project and coordinate with the mission. Mr. Ahammed said BRAC has been a pioneer in the education sector and currently operates programs from pre-primary to graduate levels. BRAC is apparently well known as a provider of informal primary education, which has been widely promoted by UNICEF and other NGOs such as Stromme Foundation. BRAC has a track record of

success in graduating students and continuing their education in government schools and it has always worked to create programs to improve government schools through teacher training and the formation of school management committees and Parent Teacher Associations, he said.

The government has left the provision of non-formal and alternative basic education to NGOs and encouraged girls' education by spelling out strategies for drop-out and linking up with relevant educational partners. BRAC is operating a cost-effective complementary opportunity for basic education through adopting Community Girls School (CGS) model, an approach that encourages inclusion of out-of-school children aged between 8 and

11 and including girls and other disadvantaged groups from poorest families.

Mr. Ahammed added that the model provides quality inclusive basic education that caters for the needs and respects aspirations and rights of all learners through instituting flexible learning opportunity and faster mode of learning.

The 3 years curriculum designed by the GOSS Ministry of Education, Science and Technology (MOEST) in 2008 for Community Girls School (CGS) is being applied preferably by local female teachers keeping a small student-teacher ratio of 30:1. School timing is flexible, three hours per day and 6 days in a week, little or no home work is assigned and learners are being exposed to relevant and child-friendly

educational materials, co-curricular activities and multiple learning experiences through interaction with the physical and social environment to foster learners' cognitive, emotional, social and critical-creative capacities.

Ahammed stressed that the duration of the school cycle is divided into 3 grades: Grade 1 is designed for 9 months including 3 weeks preparatory course and Grade 2 and 3 are fixed each having 9 months.

BRAC follows the MoEST approved Community Girls Schools (CGS) under the alternative education system (AES) curriculum and textbooks for Language, Mathematics, Social Studies and Science. The Programs in southern Sudan covers four states and has set up 45 offices.

CIMIC – PRIVATE SECTOR : SOLAR POWER PROJECT

Reflection of personal experience

Solar Power System in Secretariat of Social Services

أنظمة الطاقة الشمسية بأمانة الخدمات الإجتماعية

Solar Power System in Abyei Girl's School

أنظمة الطاقة الشمسية بمدرسة أبيي للبنات

Solar Power System in Abyei Secondary School

أنظمة الطاقة الشمسية بمدرسة أبيي الثانوية

Solar Power System in ECS Basic School

أنظمة الطاقة الشمسية بمدرسة ECS للأساس



The sign features the United Nations (UN) logo on the left and the Energy Research Institute (ERI) logo on the right. The text is in both English and Arabic. It identifies the project as a 'QUICK IMPACT PROJECT' and lists the funding and implementation details.

UNITED NATIONS (UN) ENERGY RESEARCH INSTITUTE (ERI)

QUICK IMPACT PROJECT
مشاريع ذات الأثر السريع

Solar Power System in Abyei Hospital
أنظمة الطاقة الشمسية بمستشفى أبيي

PROJECT APPROVED, SUPERVISED AND FUNDED BY:
UNITED NATIONS MISSION IN SUDAN (UNMIS)

الممول:
بعثة الأمم المتحدة بالسودان (UNMIS)

IMPLEMENTED BY:
ENERGY RESEARCH INSTITUTE, KHARTOUM

المنفذ:
معهد أبحاث الطاقة (ERI)



CONSTRUCTION OF OUTPATIENT CLINIC

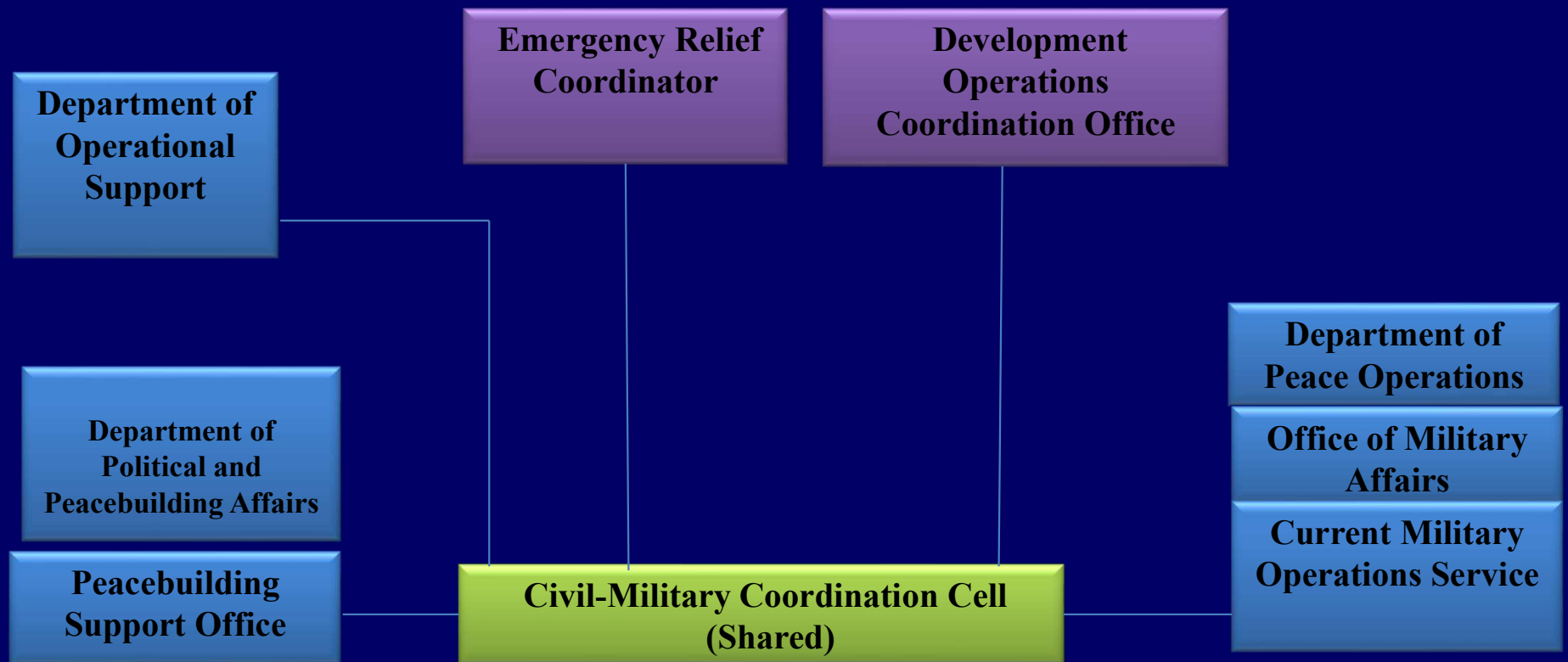


Renovation of Offices and Toilets – Ed Damazin University



General View of Ladies Ablution

Establishment of CIMIC cell at UN headquarters and coordination link with different departments and offices



CIMIC: Lessons learned and best practices

Military is an efficient implementing partner.

Joint implementation—a cost effective and quick solution

Address mandate's gap of UN agencies

“Training together” to bridge the gaps.

Training of TCCs military

Leadership: Mission and CIMIC personnel

**Top-down vis-à-vis
Bottom-up approach**

CIMIC is an efficient tool to assist in state-building.

The United Nations Peace Operations and CIMIC: A Bottom-up Approach of State-Building

Thanks

